

E21-5 Use incremental analysis for make-or-buy decision

Pottery Ranch Inc. has been manufacturing its own finials for its curtain rods. The company's variable manufacturing is charged to production at the rate of 70% of direct labor cost. The direct materials per unit to make a pair of finials are \$4 and \$5, respectively. Normal production is 30,000 curtain rods.

A supplier offers to make a pair of finials at a price of \$12.95 per unit. If Pottery Ranch accepts the offer, direct materials and direct labor costs will be eliminated, but the \$45,000 of fixed manufacturing overhead currently being charged to other products will remain.

Instructions

- (a) Prepare the incremental analysis for the decision to make or buy the finials.
- (b) Should Pottery Ranch buy the finials?
- (c) Would your answer be different in (b) if the productive capacity released by not making the finials could be used to produce income of \$20,000.

NOTE: Enter a number in cells requesting a value; enter either a number or a formula in cells requesting a calculation.

- (a) Prepare the incremental analysis for the decision to make or buy the finials.

	Make	Buy	Net income
Direct materials	\$120,000	\$0	\$120,000
Direct labor	\$150,000	\$0	\$150,000
Variable overhead costs	\$105,000	\$0	\$105,000
Fixed manufacturing costs	\$45,000	\$45,000	\$0
Purchase price	\$0	\$388,500.00	\$ (388,500.00)
Total annual costs	\$420,000	\$433,500	\$ (13,500.00)

- (b) Should Pottery Ranch buy the finials?

- (c) Would your answer be different in (b) if the productive capacity released by not making the finials could be used to produce income of \$20,000.

Kimmel Accounting Ch 20 Solutions Guide

Brendan G. Carr



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